# Nonprofit Compensation Report

21st edition | September 2021



#### Foreword

Every year, millions of nonprofits spend trillions of dollars around the world. Candid finds out where that money comes from, where it goes, and why it matters. Through research, collaboration, and training, Candid connects people who want to change the world to the resources they need to do it. Our data tools on nonprofits, foundations, and grants are the most comprehensive in the world. Find out more at <u>candid.org</u>.

Candid has information on more than 2.9 million U.S. nonprofit organizations. Visitors can access free and fee-based products to get the nonprofit data they need. This new edition of Candid's 2021 *Nonprofit Compensation Report*, composed of data from more than 101,000 nonprofit organizations is a trusted source to benchmark and research nonprofit executive compensation.

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### All organizations compensation national by budget size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentil
50 thousand or less							
CEO/Executive Director	14,996	\$47,147	\$20,930	\$29,640	\$42,844	\$59,500	\$78,121
Top Administrative Position	387	\$34,731	\$17,764	\$21,920	\$30,340	\$41,962	\$55,687
Top Business Position	56	\$52,352	\$19,894	\$24,456	\$43,478	\$75,604	\$93,917
Top Development Position	42	\$38,415	\$16,403	\$21,470	\$32,272	\$54,600	\$69,178
Top Education Position	44	\$49,535	\$19,744	\$29,999	\$35,847	\$55,465	\$102,177
Top Facilities Position	21	\$32,882	\$19,692	\$20,800	\$31,800	\$36,875	\$49,920
Top Finance Position	796	\$38,680	\$17,064	\$21,938	\$32,037	\$48,000	\$68,277
Top Legal Position	7	\$46,557			\$48,000		
Top Marketing Position	13	\$36,388		\$28,364	\$29,167	\$32,135	
Top Operations Position	201	\$36,435	\$19,814	\$26,097	\$33,000	\$43,000	\$55,999
Top PR/Communications Position	19	\$31,991		\$23,226	\$29,250	\$40,584	
Top Program Position	327	\$38,497	\$20,600	\$26,887	\$36,020	\$45,106	\$57,824
Top Technology Position	5	\$30,250			\$29,197		
tween \$250 thousand and \$50	)0 thousand						
	o inousanu						
CEO/Executive Director	12,918	\$68,892	\$33,374	\$47,475	\$62,835	\$83,000	\$109,447
		\$68,892 \$47,249	\$33,374 \$20,800	\$47,475 \$29,097	\$62,835 \$40,782	\$83,000 \$56,493	,
CEO/Executive Director	12,918		• •	• •	•		,
CEO/Executive Director Top Administrative Position	12,918 378	\$47,249	\$20,800	\$29,097	\$40,782	\$56,493	\$75,286
CEO/Executive Director Top Administrative Position Top Business Position	12,918 378 125	\$47,249 \$91,362	\$20,800 \$34,293	\$29,097 \$56,760	\$40,782 \$88,809	\$56,493 \$121,487	\$75,286 \$148,903
CEO/Executive Director Top Administrative Position Top Business Position Top Development Position	12,918 378 125 60	\$47,249 \$91,362 \$56,338	\$20,800 \$34,293 \$22,145	\$29,097 \$56,760 \$31,800	\$40,782 \$88,809 \$43,475	\$56,493 \$121,487 \$68,772	\$75,286 \$148,903 \$113,599
CEO/Executive Director Top Administrative Position Top Business Position Top Development Position Top Education Position	12,918 378 125 60 74	\$47,249 \$91,362 \$56,338 \$62,437	\$20,800 \$34,293 \$22,145 \$21,320	\$29,097 \$56,760 \$31,800 \$30,851	\$40,782 \$88,809 \$43,475 \$59,399	\$56,493 \$121,487 \$68,772 \$84,573	\$75,286 \$148,903 \$113,599 \$114,421
CEO/Executive Director Top Administrative Position Top Business Position Top Development Position Top Education Position Top Facilities Position	12,918 378 125 60 74 21	\$47,249 \$91,362 \$56,338 \$62,437 \$39,706	\$20,800 \$34,293 \$22,145 \$21,320 \$20,760	\$29,097 \$56,760 \$31,800 \$30,851 \$26,142	\$40,782 \$88,809 \$43,475 \$59,399 \$37,167	\$56,493 \$121,487 \$68,772 \$84,573 \$55,431	\$75,286 \$148,903 \$113,599 \$114,421 \$65,793
CEO/Executive Director Top Administrative Position Top Business Position Top Development Position Top Education Position Top Facilities Position Top Finance Position	12,918 378 125 60 74 21 796	\$47,249 \$91,362 \$56,338 \$62,437 \$39,706 \$56,774	\$20,800 \$34,293 \$22,145 \$21,320 \$20,760	\$29,097 \$56,760 \$31,800 \$30,851 \$26,142	\$40,782 \$88,809 \$43,475 \$59,399 \$37,167 \$46,989	\$56,493 \$121,487 \$68,772 \$84,573 \$55,431	\$75,286 \$148,903 \$113,599 \$114,421 \$65,793
CEO/Executive Director Top Administrative Position Top Business Position Top Development Position Top Education Position Top Facilities Position Top Finance Position Top Human Resources Position	12,918 378 125 60 74 21 796 6	\$47,249 \$91,362 \$56,338 \$62,437 \$39,706 \$56,774 \$36,442	\$20,800 \$34,293 \$22,145 \$21,320 \$20,760	\$29,097 \$56,760 \$31,800 \$30,851 \$26,142 \$30,786	\$40,782 \$88,809 \$43,475 \$59,399 \$37,167 \$46,989 \$35,587	\$56,493 \$121,487 \$68,772 \$84,573 \$55,431 \$69,095	\$75,286 \$148,903 \$113,599 \$114,421 \$65,793
CEO/Executive Director Top Administrative Position Top Business Position Top Development Position Top Education Position Top Facilities Position Top Finance Position Top Human Resources Position Top Legal Position	12,918 378 125 60 74 21 796 6	\$47,249 \$91,362 \$56,338 \$62,437 \$39,706 \$56,774 \$36,442 \$85,205	\$20,800 \$34,293 \$22,145 \$21,320 \$20,760	\$29,097 \$56,760 \$31,800 \$30,851 \$26,142 \$30,786	\$40,782 \$88,809 \$43,475 \$59,399 \$37,167 \$46,989 \$35,587 \$71,866	\$56,493 \$121,487 \$68,772 \$84,573 \$55,431 \$69,095	\$75,286 \$148,903 \$113,599 \$114,421 \$65,793

### All organizations compensation national by budget size & gender

	Gender	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
\$250 thousand or less								
CEO/Executive Director								
	F	7,959	\$45,764	\$21,539	\$30,000	\$42,279	\$57,024	\$73,432
	M	5,399	\$50,360	\$20,400	\$29,921	\$45,000	\$64,148	\$86,966
	U	1,638	\$43,278	\$20,000	\$26,400	\$38,492	\$54,661	\$72,015
Top Administrative Position								
	F	222	\$34,230	\$18,000	\$22,150	\$30,469	\$41,014	\$54,740
	М	130	\$36,152	\$17,007	\$20,804	\$29,940	\$44,953	\$58,419
	U	35	\$32,630	\$16,601	\$23,011	\$29,503	\$40,316	\$49,118
Top Business Position								
	F	18	\$30,120		\$21,205	\$24,431	\$35,150	
	M	29	\$64,632	\$21,753	\$43,516	\$70,070	\$83,915	\$100,390
	U	9	\$57,245		,	\$47,360	. ,	,
Top Development Position								
	F	27	\$32,010	\$15,727	\$19,272	\$26,000	\$38,147	\$59,865
	M	11	\$51,721	¥ . •,. = .	\$37,725	\$53,400	\$67,330	¥33,333
Top Education Position			<b>, ,</b>		, ,	, ,	, ,	
·	F	19	\$37,734		\$27,873	\$35,505	\$44,087	
	M	18	\$67,564		\$27,752	\$53,303 \$53,324	\$102,449	
	U	7	\$35,205		Ψ27,702	\$33,000	Ψ102,440	
Top Facilities Position	J	,	Ψ00,200			400,000		
'	N 4	17	<b>#22.007</b>		<b>#20.000</b>	<b>#21.000</b>	Ф25 000	
Top Finance Position	М	17	\$32,807		\$20,800	\$31,800	\$35,000	
rop rmance Position								
	F	432	\$36,918	\$17,306	\$21,199	\$31,611	\$45,028	\$63,484
	M	279	\$42,981	\$17,000	\$22,642	\$34,500	\$55,350	\$80,367
	U	85	\$33,522	\$17,078	\$20,856	\$28,400	\$39,450	\$55,082

### 501(c)(3) organizations compensation national by NTEE major group & budget size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
nimal-related							
\$500 thousand or less							
CEO/Executive Director	505	\$44,043	\$20,000	\$28,000	\$40,534	\$55,000	\$73,679
Top Administrative Position	7	\$24,756			\$23,514		
Top Finance Position	48	\$37,627	\$16,478	\$23,750	\$32,400	\$46,649	\$67,885
Top Operations Position	13	\$31,197		\$25,846	\$28,976	\$36,100	
Top Program Position	8	\$36,078			\$37,173		
Between \$500 thousand and \$1 million							
CEO/Executive Director	333	\$66,381	\$33,046	\$46,888	\$61,324	\$80,357	\$99,836
Top Finance Position	23	\$53,582	\$25,760	\$32,500	\$51,248	\$73,609	\$76,843
Top Operations Position	13	\$46,708		\$34,667	\$38,400	\$53,600	
Between \$1 million and \$5 million							
CEO/Executive Director	559	\$99,180	\$48,251	\$69,813	\$91,058	\$122,337	\$157,141
Top Administrative Position	9	\$76,052			\$72,298		
Top Business Position	6	\$86,999			\$99,906		
Top Development Position	13	\$98,205		\$78,300	\$101,302	\$119,308	
Top Finance Position	71	\$74,760	\$30,160	\$46,746	\$70,900	\$93,626	\$122,705
Top Operations Position	21	\$94,510	\$50,118	\$60,000	\$90,508	\$127,066	\$154,119
Greater than \$5 million							
CEO/Executive Director	210	\$280,430	\$128,958	\$163,579	\$229,645	\$347,563	\$487,629
Top Administrative Position	27	\$172,757	\$117,153	\$136,960	\$152,074	\$200,817	\$234,648
Top Business Position	9	\$181,931			\$166,741		
Top Development Position	79	\$172,306	\$114,867	\$125,089	\$159,740	\$189,316	\$231,533
Top Education Position	24	\$147,356	\$110,965	\$119,854	\$132,478	\$158,858	\$206,972
Top Facilities Position	8	\$198,498			\$192,202		
Top Finance Position	138	\$165,532	\$93,912	\$112,867	\$145,418	\$197,789	\$260,140
Top Human Resources Position	44	\$171,335	\$118,566	\$134,805	\$156,129	\$189,773	\$248,131
Top Legal Position	14	\$206,952		\$127,955	\$181,630	\$244,284	

### 501(c)(3) organizations compensation national by NTEE major group, budget size, & gender

	Gender	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
nimal-related								
\$500 thousand or less								
CEO/Executive Director								
	F	381	\$43,509	\$20,000	\$27,950	\$40,000	\$54,106	\$71,872
	М	91	\$49,891	\$21,549	\$32,455	\$49,769	\$63,257	\$78,750
	U	33	\$34,078	\$18,572	\$24,000	\$28,400	\$39,000	\$48,121
Top Administrative Position								
	F	7	\$24,756			\$23,514		
Top Finance Position								
	F	33	\$37,347	\$16,447	\$19,089	\$32,200	\$46,539	\$64,268
	М	15	\$38,245		\$26,725	\$32,600	\$44,787	
Top Operations Position								
	F	8	\$32,572			\$30,975		
Top Program Position								
	F	6	\$34,085			\$34,982		
Between \$500 thousand and \$1	million							
CEO/Executive Director								
020, 2,00000100 2110000	F	261	\$64,653	\$32,261	\$46,168	\$60,000	\$79,520	\$98,490
	M	69	\$73,030	\$36,698	\$50,380	\$68,846	\$86,518	\$117,600
Top Finance Position			4,0,000	400,000	400,000	400,010	φοσ,σ.ο	Ψ117,000
	F	13	\$43,449		\$28,800	\$35,850	\$52,600	
	M	10	\$66,754		\$51,878	\$73,609	\$75,419	
Top Operations Position		10	Ψοο,, ο-ι		Ψ01,070	Ψ7 0,000	Ψ, σ, τισ	
	F	9	\$48,497			\$45,003		
Data and de million on the cities		J	Ψ-10,-107			Ψ-0,000		
Between \$1 million and \$5 million	on							
CEO/Executive Director	_	074	400.405	<b>A</b> .= 0==	407.45	407.704	4440.055	44/0.555
	F	371	\$93,168	\$47,692	\$67,421	\$87,721	\$113,292	\$140,000

### 501(c)(3) organizations compensation national by NTEE centile group & budget size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Animal-related: alliances & advo	cacy						
\$250 thousand or less							
CEO/Executive Director	9	\$38,274			\$39,910		
Between \$500 thousand and \$1 million							
CEO/Executive Director	8	\$69,944			\$72,750		
Between \$1 million and \$2.5 million							
CEO/Executive Director	5	\$74,526			\$89,460		
Animal-related: animal protection	on & welfare						
\$250 thousand or less							
CEO/Executive Director	155	\$35,923	\$17,500	\$22,500	\$30,000	\$43,473	\$58,690
Top Finance Position	18	\$24,256		\$16,547	\$18,872	\$24,950	
Top Program Position	5	\$34,259			\$36,750		
Between \$250 thousand and \$500 thousand							
CEO/Executive Director	167	\$47,920	\$24,800	\$33,694	\$43,588	\$58,316	\$75,000
Top Finance Position	15	\$43,663		\$33,300	\$37,168	\$48,302	
Top Operations Position	6	\$31,852			\$30,088		
Between \$500 thousand and \$1 million							
CEO/Executive Director	222	\$61,252	\$32,757	\$43,860	\$58,458	\$78,047	\$92,456
Top Finance Position	19	\$53,106		\$32,500	\$51,248	\$68,662	
Top Operations Position	11	\$48,697		\$33,937	\$45,003	\$56,483	
Between \$1 million and \$2.5 million							
	250	\$80,549	\$44,558	\$58,532	\$79,485	\$95,423	\$122,795
CEO/Executive Director							
CEO/Executive Director  Top Finance Position	18	\$63,116		\$35,224	\$53,489	\$73,245	

#### Other subsections compensation national by budget size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
(c)(04)—civic leagues, social w	elfare organ	izations,	& local associa	tions of emplo	yees		
\$500 thousand or less							
CEO/Executive Director	277	\$68,722	\$24,000	\$41,640	\$60,993	\$88,375	\$118,252
Top Administrative Position	10	\$48,148		\$39,679	\$46,865	\$52,255	
Top Finance Position	25	\$48,329	\$20,109	\$32,016	\$38,965	\$58,793	\$71,745
Between \$500 thousand and \$1 million							
CEO/Executive Director	125	\$126,334	\$60,000	\$83,960	\$115,524	\$163,247	\$213,248
Top Administrative Position	9	\$78,311			\$72,380		
Top Finance Position	10	\$102,203		\$58,693	\$76,764	\$138,020	
Between \$1 million and \$5 million							
CEO/Executive Director	178	\$178,391	\$68,506	\$101,960	\$148,137	\$209,468	\$331,064
Top Administrative Position	24	\$110,960	\$59,959	\$84,298	\$114,501	\$128,310	\$172,703
Top Business Position	12	\$197,297		\$129,992	\$150,564	\$224,209	
Top Development Position	6	\$138,835			\$130,918		
Top Finance Position	39	\$115,873	\$41,511	\$74,708	\$111,796	\$147,463	\$186,545
Top Legal Position	8	\$166,446			\$141,381		
Top Marketing Position	6	\$199,474			\$161,200		
Top Operations Position	13	\$152,782		\$117,658	\$136,784	\$176,950	
Greater than \$5 million							
CEO/Executive Director	108	\$394,174	\$149,177	\$201,737	\$264,199	\$410,645	\$704,529
Top Administrative Position	23	\$216,458	\$126,148	\$154,992	\$202,129	\$229,006	\$347,282
Top Business Position	21	\$293,237	\$168,484	\$201,633	\$224,145	\$326,014	\$420,762
Top Development Position	8	\$249,901			\$170,974		
Top Facilities Position	5	\$141,784			\$145,961		
Top Finance Position	65	\$256,166	\$108,910	\$127,031	\$204,311	\$309,296	\$442,242
Top Human Resources Position	17	\$250,814		\$138,797	\$224,300	\$263,545	
Top Legal Position	28	\$244,420	\$129,241	\$163,931	\$225,047	\$281,832	\$350,481

## Other subsections compensation national by budget size & gender

	Gender	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
(c)(04)—civic league:	s, social w	elfare or	ganizatior	ns, & local assoc	ciations of emp	loyees		
\$500 thousand or less								
CEO/Executive Director								
	F	137	\$68,635	\$30,503	\$43,776	\$61,995	\$85,252	\$111,700
	М	118	\$70,544	\$22,510	\$41,450	\$61,327	\$93,281	\$133,901
	U	22	\$59,489	\$22,500	\$34,196	\$56,596	\$76,971	\$94,598
Top Administrative Position								
	F	6	\$52,050			\$48,766		
Top Finance Position								
	F	13	\$48,314		\$20,716	\$37,440	\$56,614	
	М	9	\$52,774			\$55,000		
Between \$500 thousand and \$1	I million							
CEO/Executive Director								
	F	51	\$111,282	\$52,980	\$75,505	\$95,266	\$129,895	\$189,013
	М	70	\$138,253	\$60,810	\$91,714	\$140,001	\$178,566	\$216,441
Top Administrative Position			, ,	, ,	¥ - 1 <b>,</b> 1	, <b>,</b>	, <b>,</b>	,_,,,
•	F	6	\$65,727			\$65,609		
Top Finance Position	·	•	¥35,. =.			<b>400,000</b>		
	F	5	\$89,137			\$67,644		
Between \$1 million and \$5 milli		· ·	400,107			φον,στι		
	ion							
CEO/Executive Director	_		4404.440	<b>*</b> 07.77	40 / 005	4400 000	4400.070	4040.040
	F	56	\$161,149	\$67,774	\$94,295	\$128,992	\$186,978	\$310,848
	М	110	\$189,373	\$68,719	\$108,730	\$158,021	\$220,097	\$331,396
Top Administrative Position	U	12	\$158,179		\$96,508	\$129,217	\$176,089	
rop Administrative Position	_	4.0	<b>\$4.00.070</b>		470.000	<b>4407 705</b>	<b>\$100.000</b>	
	F	12	\$108,079		\$79,996	\$104,485	\$128,333	
	М	11	\$115,228		\$93,041	\$119,713	\$128,035	

#### All organizations state by budget size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
abama							
\$250 thousand or less							
CEO/Executive Director	224	\$47,438	\$21,158	\$31,206	\$43,574	\$60,810	\$76,928
Top Administrative Position	5	\$29,442			\$25,325		
Top Finance Position	5	\$24,722			\$17,000		
Between \$250 thousand and \$500 thousand							
CEO/Executive Director	163	\$65,007	\$32,272	\$42,206	\$58,200	\$78,427	\$104,442
Top Finance Position	12	\$58,701		\$30,750	\$51,818	\$72,462	
Top Program Position	7	\$52,656			\$47,000		
Between \$500 thousand and \$1 million							
CEO/Executive Director	144	\$80,544	\$39,396	\$53,777	\$75,266	\$98,239	\$117,693
Top Administrative Position	5	\$59,027			\$56,055		
Top Business Position	9	\$133,164			\$121,626		
Top Finance Position	11	\$125,167		\$81,351	\$95,727	\$110,828	
Between \$1 million and \$2.5 million							
CEO/Executive Director	176	\$106,434	\$56,256	\$72,149	\$91,780	\$123,268	\$172,518
Top Administrative Position	7	\$85,732			\$86,877		
Top Business Position	6	\$98,099			\$96,459		
Top Finance Position	24	\$64,504	\$21,370	\$43,149	\$62,612	\$76,436	\$97,004
Top Operations Position	9	\$61,861			\$54,502		
Between \$2.5 million and \$5 million							
CEO/Executive Director	85	\$135,051	\$72,077	\$96,564	\$128,100	\$168,952	\$216,241
Top Administrative Position	6	\$79,271			\$69,939		
Top Finance Position	21	\$86,664	\$39,687	\$53,666	\$71,490	\$92,035	\$151,576
Top Operations Position	9	\$90,555			\$92,035		
Between \$5 million and \$10 million							
CEO/Executive Director	68	\$149,887	\$91,996	\$108,681	\$141,874	\$177,365	\$226,422
Top Administrative Position	7	\$132,182			\$122,621		

### All organizations compensation state by budget size & gender

	Gender	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Alabama								
\$500 thousand or less								
CEO/Executive Director								
	F	196	\$49,563	\$25,000	\$32,868	\$46,376	\$60,481	\$78,030
	М	162	\$63,433	\$26,427	\$41,275	\$59,205	\$78,230	\$100,094
	U	29	\$42,474	\$20,050	\$23,117	\$40,000	\$54,624	\$62,113
Top Finance Position								
	F	7	\$28,537			\$29,380		
	М	8	\$67,789			\$64,750		
Top Program Position								
	F	6	\$40,366			\$39,697		
Between \$500 thousand and \$	31 million							
CEO/Executive Director								
	F	77	\$71,220	\$39,641	\$48,500	\$70,000	\$88,438	\$107,742
	М	59	\$87,683	\$39,623	\$62,826	\$90,000	\$107,547	\$128,825
	U	8	\$117,633			\$64,576		
Top Administrative Position								
	F	5	\$59,027			\$56,055		
Top Business Position								
·	М	7	\$128,039			\$119,786		
Top Finance Position						,		
·	F	5	\$83,404			\$80,000		
	M	5	\$98,129			\$95,727		
	141	J	Ψ00,120			ΨΟΟ,7 27		

### 501(c)(3) organizations compensation state by NTEE major group & budget size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Alabama							
Animal-related							
\$500 thousand or less							
CEO/Executive Director	6	\$34,923			\$27,768		
Between \$500 thousand and \$1 million							
CEO/Executive Director	5	\$54,680			\$55,673		
Between \$1 million and \$5 million							
CEO/Executive Director	6	\$105,397			\$91,635		
Arts, culture, & humanities							
\$500 thousand or less							
CEO/Executive Director	21	\$46,764	\$28,004	\$38,002	\$42,308	\$57,949	\$65,000
Between \$500 thousand and \$1 million							
CEO/Executive Director	5	\$79,204			\$93,783		
Between \$1 million and \$5 million							
CEO/Executive Director	12	\$116,342		\$82,500	\$106,465	\$166,673	
Civil rights, social action, advocacy							
\$500 thousand or less							
CEO/Executive Director	6	\$39,946			\$35,823		
Community improvement, capacity building							
\$500 thousand or less							
CEO/Executive Director	11	\$65,791		\$53,356	\$65,000	\$81,723	
Between \$500 thousand and \$1 million							
CEO/Executive Director	6	\$104,087			\$103,064		
Between \$1 million and \$5 million							
CEO/Executive Director	7	\$109,089			\$105,633		

### 501(c)(3) organizations compensation state by NTEE decile group

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Alabama							
Human services—multipurpose & othe	er: emergency assista	ance					
CEO/Executive Director	5	\$68,630			\$73,500		
Human services—multipurpose & other	er: family services						
CEO/Executive Director	32	\$66,091	\$21,103	\$36,108	\$51,999	\$83,377	\$129,829
Human services—multipurpose & other	er: human services						
CEO/Executive Director	52	\$100,367	\$32,437	\$49,492	\$69,902	\$98,591	\$182,317
Top Finance Position	11	\$97,723		\$81,959	\$97,684	\$119,567	
Human services—multipurpose & other	er: human services N.	E.C.					
CEO/Executive Director	8	\$130,726			\$64,761		
Human services—multipurpose & othe	er: personal social sei	rvices					
CEO/Executive Director	6	\$107,455			\$67,687		
Human services—multipurpose & othe	er: residential care &	adult day pro	ograms				
CEO/Executive Director	19	\$137,223		\$60,483	\$84,580	\$228,256	
Top Finance Position	8	\$134,780			\$110,126		
International, foreign affairs, & nationa	al security: internatio	nal developr	ment				
CEO/Executive Director	7	\$98,698			\$63,493		
Mental health, crisis intervention: mer	ntal health treatment						
CEO/Executive Director	10	\$100,638		\$75,352	\$89,830	\$130,185	
Mental health, crisis intervention: sub	stance abuse depend	ency, prever	ntion, & treatment				
CEO/Executive Director	23	\$91,882	\$55,099	\$60,574	\$95,000	\$110,100	\$124,049

#### Other subsections compensation state by budget size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Alabama							
501(c)(04)—civic leagues, social welfare orga	anizations, & lo	cal associati	ons of employees				
Between \$500 thousand and \$1 million							
CEO/Executive Director	5	\$95,616			\$94,952		
Between \$1 million and \$5 million							
CEO/Executive Director	5	\$161,701			\$165,129		
501(c)(05)—labor, agricultural, & horticultur	al organizations	6					
\$500 thousand or less							
CEO/Executive Director	5	\$49,670			\$46,692		
Between \$500 thousand and \$1 million							
Top Business Position	9	\$133,164			\$121,626		
Top Finance Position	5	\$91,133			\$95,727		
Between \$1 million and \$5 million							
Top Business Position	5	\$147,856			\$145,162		
501(c)(06)—business leagues, chambers of c	commerce, real	estate board	ds, etc.				
\$500 thousand or less							
CEO/Executive Director	38	\$71,104	\$36,958	\$47,702	\$63,133	\$87,594	\$114,260
Between \$500 thousand and \$1 million							
CEO/Executive Director	6	\$102,483			\$87,795		
Between \$1 million and \$5 million							
CEO/Executive Director	20	\$191,895	\$110,911	\$140,051	\$183,199	\$222,127	\$286,947

### 501(c)(3) organizations MSA by NTEE major group & budget size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Abilene, TX							
Human services—multipurpose & other							
Between \$1 million and \$5 million							
CEO/Executive Director	7	\$88,167			\$82,370		
Akron, OH							
Arts, culture, & humanities							
\$500 thousand or less							
CEO/Executive Director	7	\$59,148			\$52,079		
Between \$1 million and \$5 million							
CEO/Executive Director	5	\$97,998			\$70,000		
Educational institutions & related activities							
Between \$1 million and \$5 million							
CEO/Executive Director	10	\$107,611		\$68,758	\$100,412	\$151,582	
Greater than \$5 million							
CEO/Executive Director	7	\$273,674			\$231,843		
Top Finance Position	6	\$154,767			\$131,234		
Health—general & rehabilitative							
Greater than \$5 million							
CEO/Executive Director	5	\$572,295			\$257,744		
Human services—multipurpose & other							
\$500 thousand or less							
CEO/Executive Director	13	\$50,741		\$35,000	\$50,000	\$60,900	

### 501(c)(3) organizations compensation MSA by NTEE decile group

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Akron, OH							
Arts, culture, & humanities: museums							
CEO/Executive Director	5	\$78,528			\$52,079		
Arts, culture, & humanities: performing arts							
CEO/Executive Director	6	\$61,090			\$69,100		
Community improvement, capacity building: co	ommunity & n	eighborhood	d development				
CEO/Executive Director	6	\$94,721			\$79,788		
Educational institutions & related activities: el	lementary & s	econdary sc	hools				
CEO/Executive Director	10	\$176,379		\$88,591	\$152,732	\$207,402	
Top Finance Position	7	\$113,680			\$128,942		
Educational institutions & related activities: se	ervice & other						
CEO/Executive Director	5	\$134,208			\$113,332		
Housing, shelter: housing development, consti	ruction, & ma	nagement					
CEO/Executive Director	5	\$133,041			\$136,340		
Human services—multipurpose & other: cente	ers to support	the indepen	idence of specific p	oopulations			
CEO/Executive Director	13	\$153,581		\$70,500	\$91,714	\$177,554	
Top Finance Position	5	\$158,425			\$140,081		
Human services—multipurpose & other: child	ren & youth se	ervices					
CEO/Executive Director	5	\$107,241			\$90,065		

#### Other subsections compensation MSA by budget size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Akron, OH							
501(c)(06)—business leagues, chambers of co	mmerce, real	estate boar	ds, etc.				
\$500 thousand or less							
CEO/Executive Director	6	\$41,612			\$39,625		
Albany-Schenectady-Troy, NY							
501(c)(05)—labor, agricultural, & horticultural	organizations	S					
Between \$500 thousand and \$1 million							
CEO/Executive Director	5	\$107,065			\$84,121		
Between \$1 million and \$5 million							
CEO/Executive Director	7	\$175,820			\$172,164		
Top Business Position	6	\$215,394			\$187,410		
Greater than \$5 million							
CEO/Executive Director	7	\$214,044			\$205,726		
Top Finance Position	6	\$192,330			\$185,962		
501(c)(06)—business leagues, chambers of co	mmerce, real	estate boar	ds, etc.				
\$500 thousand or less							
CEO/Executive Director	10	\$89,438		\$52,465	\$71,185	\$97,883	
Between \$500 thousand and \$1 million							
CEO/Executive Director	9	\$135,608			\$133,098		
Between \$1 million and \$5 million							
CEO/Executive Director	19	\$260,736		\$142,589	\$209,011	\$377,906	

### All organizations incumbent compensation increases national by budget size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
250 thousand or less							
CEO/Executive Director	7,920	1.9%	-9.0%	-0.5%	0.8%	6.3%	13.9%
Top Administrative Position	220	1.2%	-6.4%	-1.2%	0.0%	4.6%	9.6%
Top Business Position	29	0.7%	-10.3%	-3.5%	0.0%	4.7%	15.6%
Top Development Position	14	0.3%		-0.6%	0.4%	4.6%	
Top Education Position	22	1.0%	-6.5%	-3.5%	0.4%	5.5%	13.5%
Top Facilities Position	12	3.6%		0.0%	0.9%	3.7%	
Top Finance Position	400	1.3%	-11.6%	-1.7%	0.1%	6.2%	13.8%
Top Marketing Position	6	3.6%			4.3%		
Top Operations Position	73	0.7%	-16.5%	-0.2%	0.9%	6.4%	11.8%
Top PR/Communications Position	11	4.1%		-0.6%	2.6%	9.4%	
Top Program Position	140	4.3%	-3.4%	0.0%	2.2%	9.1%	18.19
etween \$250 thousand and \$50	00 thousand						
CEO/Executive Director	7,834	3.0%	F 70/		2.3%	2.00/	
	.,	3.070	-5.7%	0.0%	2.3%	6.8%	13.39
Top Administrative Position	224	3.3%	-5.7% -3.3%	0.0% 0.0%	2.3%	6.8% 6.1%	
Top Administrative Position Top Business Position							13.19
·	224	3.3%	-3.3%	0.0%	2.0%	6.1%	13.19 10.69
Top Business Position	224 74	3.3% 3.9%	-3.3% -0.2%	0.0% 0.6%	2.0% 3.0%	6.1% 5.8%	13.19 10.69 13.99
Top Business Position Top Development Position	224 74 20	3.3% 3.9% 4.9%	-3.3% -0.2% -1.0%	0.0% 0.6% 0.0%	2.0% 3.0% 3.7%	6.1% 5.8% 7.4%	13.19 10.69 13.99
Top Business Position Top Development Position Top Education Position	224 74 20 39	3.3% 3.9% 4.9% 3.4%	-3.3% -0.2% -1.0%	0.0% 0.6% 0.0% 0.0%	2.0% 3.0% 3.7% 3.0%	6.1% 5.8% 7.4% 5.5%	13.19 10.69 13.99 10.89
Top Business Position Top Development Position Top Education Position Top Facilities Position	224 74 20 39 10	3.3% 3.9% 4.9% 3.4% 4.5%	-3.3% -0.2% -1.0% -3.4%	0.0% 0.6% 0.0% 0.0% 0.3%	2.0% 3.0% 3.7% 3.0% 4.7%	6.1% 5.8% 7.4% 5.5% 7.8%	13.19 10.69 13.99 10.89
Top Business Position Top Development Position Top Education Position Top Facilities Position Top Finance Position	224 74 20 39 10 452	3.3% 3.9% 4.9% 3.4% 4.5% 1.4%	-3.3% -0.2% -1.0% -3.4%	0.0% 0.6% 0.0% 0.0% 0.3%	2.0% 3.0% 3.7% 3.0% 4.7% 0.8%	6.1% 5.8% 7.4% 5.5% 7.8%	13.19 10.69 13.99 10.89
Top Business Position Top Development Position Top Education Position Top Facilities Position Top Finance Position Top Legal Position	224 74 20 39 10 452 9	3.3% 3.9% 4.9% 3.4% 4.5% 1.4% 2.6%	-3.3% -0.2% -1.0% -3.4%	0.0% 0.6% 0.0% 0.0% 0.3%	2.0% 3.0% 3.7% 3.0% 4.7% 0.8% 1.3%	6.1% 5.8% 7.4% 5.5% 7.8%	13.19 10.69 13.99 10.89
Top Business Position Top Development Position Top Education Position Top Facilities Position Top Finance Position Top Legal Position Top Marketing Position	224 74 20 39 10 452 9 5	3.3% 3.9% 4.9% 3.4% 4.5% 1.4% 2.6% 2.7%	-3.3% -0.2% -1.0% -3.4% -8.3%	0.0% 0.6% 0.0% 0.0% 0.3% -1.0%	2.0% 3.0% 3.7% 3.0% 4.7% 0.8% 1.3% 0.0%	6.1% 5.8% 7.4% 5.5% 7.8% 5.3%	13.39 13.19 10.69 13.99 10.89 11.29

### All organizations incumbent compensation increases state by budget size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
labama							
\$250 thousand or less							
CEO/Executive Director	127	1.6%	-11.2%	-0.7%	1.1%	6.0%	14.1%
Between \$250 thousand and \$500 thousand							
CEO/Executive Director	105	2.0%	-6.2%	0.0%	1.0%	5.3%	9.5%
Top Finance Position	9	4.6%			5.8%		
Between \$500 thousand and \$1 million							
CEO/Executive Director	94	1.8%	-3.3%	0.0%	0.7%	4.3%	8.8%
Top Business Position	7	2.7%			4.0%		
Top Finance Position	7	2.1%			2.5%		
Between \$1 million and \$2.5 million							
CEO/Executive Director	126	2.8%	-4.2%	0.0%	2.1%	6.0%	11.3%
Top Administrative Position	6	5.9%			6.4%		
Top Finance Position	11	1.4%		-0.9%	0.0%	3.2%	
Between \$2.5 million and \$5 million							
CEO/Executive Director	69	3.0%	-5.8%	-0.8%	1.8%	5.6%	14.7%
Top Finance Position	15	3.5%		-1.6%	2.2%	6.7%	
Top Operations Position	7	4.2%			3.7%		
Between \$5 million and \$10 million							
CEO/Executive Director	50	2.1%	-5.9%	-0.5%	1.6%	4.7%	10.3%
Top Finance Position	20	3.8%	-2.5%	0.0%	3.4%	6.7%	11.8%
Between \$10 million and \$25 million							
CEO/Executive Director	37	3.9%	-3.0%	0.0%	2.8%	6.9%	11.8%
Top Administrative Position	5	4.6%			1.9%		
Top Development Position	5	6.6%			1.0%		
Top Finance Position	19	2.4%		-2.4%	2.4%	6.9%	
Top Operations Position	9	3.7%			2.8%		

### 501(c)(3) organizations incumbent compensation increases MSA by NTEE major group & budget size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Abilene, TX							
Human services—multipurpose & other							
Between \$1 million and \$5 million							
CEO/Executive Director	6	3.2%			3.6%		
Akron, OH							
Arts, culture, & humanities							
\$500 thousand or less							
CEO/Executive Director	5	-2.6%			0.0%		
Educational institutions & related activities							
Between \$1 million and \$5 million							
CEO/Executive Director	7	3.2%			3.5%		
Human services—multipurpose & other							
\$500 thousand or less							
CEO/Executive Director	6	-3.3%			-1.2%		
Between \$500 thousand and \$1 million							
CEO/Executive Director	5	4.4%			0.0%		
Between \$1 million and \$5 million							
CEO/Executive Director	6	7.0%			5.3%		
Greater than \$5 million							
CEO/Executive Director	11	1.3%		-0.2%	1.2%	2.9%	
Top Finance Position	6	3.2%			1.4%		
Mental health, crisis intervention							
Between \$1 million and \$5 million							
CEO/Executive Director	5	2.9%			8.3%		